FALL '24

ESTÉE LAUDER MY SHADE, MY STORY CAFÉ* GLOBAL RETAIL ACTIVATION PLAYBOOK GLOBAL RETAIL EXPERIENCE & VM



NEW POP-UP EXPERIENCE

For the Fall 2024 season, our mission is to transform the Estée Lauder pop-up experience with elevated, disruptive, detailed and scalable design and experiences to drive EMV-first storytelling in consumer-centric destinations.

ELEVATE

DISRUPT

DETAIL

SCALE



Elevate design to create a competitive edge in the marketplace for each outpost we bring to life.



Wow consumers with disruptive EMV moment and exciting experiences to remember.



Detailed guidance on engaging activities, copy, and collaterals to facilitate execution excellence.

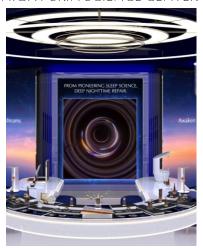


Scalable design package with kit of parts to empower various tiers of execution across regions.

CY2024 POP-UP OVERVIEW

SPRING 2024 Released

NIGHT SKIN SCIENCE CENTER



POWER STUDIO



SKIN LONGEVITY INSTITUTE



LEGACY COLLECTION (Full Year)



FALL 2024

NIGHT SKIN SCIENCE CENTER 2.0 Release by 5/31



MY SHADE MY STORY CAFÉ Release by 5/31



SKIN LONGEVITY INSTITUTE 2.0 Released on 4/1



HOLIDAY MAGIC SHOW (W/N) Released



About the Playbook

The Estée Lauder My Shade, My Story Café Retail Activation Playbook is a comprehensive resource featuring pop up Concept & Strategy, Visual Merchandising, and Retail Experience guidelines for Face category in Fall 24. This playbook is intended to serve internal stakeholders at the regional level to align RDDC, Retail Experience, Education, and Sales teams to strategize local adaptation and helps teams collaborate to execute retail animation & pop ups with excellence.

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HOW TO USE THE PLAYBOOK

WHAT IS IN THIS PLAYBOOK?

- Pop up concept
- Detailed consumer journey
- Scalable design with kit of parts and material guideline
- Collateral guidelines
- Asset library
- Essential copy (legally approved by region)
- Cross-channel activation guideline

WHAT REGIONS WILL HAVE TO DRIVE?

- Leverage kit of parts to design to the the actual space
- Adapt product lineup to local commercial priorities while following global building blocks priority
- Programming of space to maximize EMV
- Locally source vendors for food & beverage and tech integration
- Vet copy by regional legal team
- Communications with the global team for recaps & approvals

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- Regional Responsibilities
- Global Expectations
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1. Pop Up Concept

Pop Up Concept Introduction:

My Shade, My Story Café *

Rendezvous with us at the Estée Lauder My Shade My Story Café – where connection meets complexion.

Immerse yourself in a bustling café serving up a flawless range of looks – and café drinks – inspired by your Estée Lauder faves. Surround yourself with beauty enthusiasts who love finding community as much as they love finding their perfect shade.

Make yourself at home in this open and inviting space. Grab a spot in the Sip 'n Share Lounge and uncover the #trending complexion of your skin's dreams. Then treat yourself to a one-on-one consultation with our Shade Baristas. Explore the science and craftsmanship behind our extensive makeup line using our Virtual Try-On technology. Or just Play It Up at our interactive wall where you can brew new connections and embrace the power of diverse beauty stories.

Then snap it, share it, show us how you wear it... capture the moment in our Expressions of Hue Photobooth. Take home the memories, along with samples of your new must-have staples.

Whether your go-to order is a Science-Powered Glow or a High-Performance Matte...
At Estée Lauder's My Shade My Story Café, you'll find inspiration, connection and self-expression, not to mention new ways to slay all-day.

Core Pop Up Products

Primary



Double Wear Stay-in-Place Makeup



Futurist SkinTint Serum
SPF20



Futurist Hydra Rescue Moisturizing Makeup SP45 (West)



Futurist Aqua Brilliance

Makeup SPF20

(East)

Secondary

= key visual



Futurist Soft Touch
Brightening Skincealer



Futurist Watery
Glow Primer



Double Wear Soft Glow Matte Cushion Makeup (East)



Double Wear Second Skin Blur Cushion Makeup (East)



Double Wear Stay-in-Place Matte Powder Foundation



Double Wear Smooth & Blur Primer

OVERVIEW

Pop Up Strategy



Craft an Inspiring Face Pop Up showcasing our Face Authority
Experience our Hero Double Wear and Futurist foundation along with
a curated selection of complexion products.

Engage and educate guests through interactive experiences, leaving them converted and delighted by the transformative potential of our lineup. Recruit new and excite existing customers into the Estée Lauder My Shade, My Story Café* with disruptive, interactive, and playful retail animation.

Introduce a selection of complexion products at fun stations to inspire play and elevate our face authority. Educate consumers on the power of Skinification and help them find their perfect match. Share product benefits and story tell through Beauty Services, create link sell opportunities through full looks.

Reinforce conversion driving Beauty Technology with tools for Foundation Shade detection, Virtual Try-On, and Look Creation woven throughout the environment.

Estée Lauder My Shade, My Story Café*



*Pop up name is legally approved for global usage

CLIENTELLING / E-LIST LOYALTY

Consumer Journey

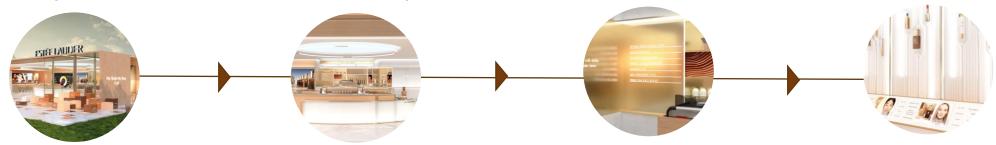
CONVINCE / CONVERT DISCOVER / RETAIN RECRUIT / ATTRACT CONNECT / EDUCATE **PHASE** (COMPLETE) (GREET) (MEET) (TREAT) COLLATERAL **TECHNOLOGY** SERVICE SOCIAL STORYTELLING DEMO SAMPLING VM **EXPERIENCE** INTRODUCE OUR IMPRESSIVE SHADE SOCIAL & DIGITAL RECRUITMENT SOCIAL SHARING / FOLLOWING CONSULTATION STORYTELLING **MATCHING TECHNOLOGY** o Feed & Stories o Experiential moment & photo ops TOOLS: HIGHLIGHTING DOUBLE WEAR Invitation to follow Beauty Advisor 1: MANY Livestream In-Store Experience App o iMatch™ Virtual Shade Expert and @esteelauder #DoubleWear 1:1 Virtual Consultations Digital Trend Report #FuturistMakeup Email • SERVICES PRODUCT DEMONSTRATIONS Offer our Flawless Face service featuring **NEW DISRUPTIVE VM** SAMPLING o Formula swatches, torture test demos, Double Wear and Futurist makeup o 10-day foundation samples and benefit conversations Complexion Closet Foundation IN-STORE ANIMATION Wardrobing NEW Asset Library PERSONALIZATION "MAKEUP THAT POWERS YOU"
STORYTELLING FOR NEW CUSTOMERS o Gifting ESTÉE AT YOUR SERVICE BEAUTY SERVICE MENU & BEAUTY ADVISOR 2ND VISIT RECRUITMENT HOOKS Virtual Consultations / Masterclass Invitation o In-store Services

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OVERVIEW

Pop Up Consumer Journey



1. INVITE & ATTRACT

UTILIZE DISRUPTIVE VM IN-PERSON

AND ENGAGING SOCIAL POSTS

ONLINE TO ATTRACT AND RECRUIT

CONSUMERS.

2. WELCOME: SIP 'N SHARE LOUNGE STEP INTO OUR SIP N' SHARE LOUNGE, WHERE YOUR COMPLEXION JOURNEY MERGES SEAMLESSLY WITH MEANINGFUL CONNECTIONS. RECEIVE A TOKEN TO REDEEM YOUR COMPLIMENTARY FL BEVERAGE 3. DELIGHT: CAFÉ BAR DRINKS INSPIRED BY YOUR ESTÉE LAUDER FAVES. 4. DISCOVER: COMPLEXION BAR
FIND YOUR FINISH, START YOUR STORY.
STYLE YOUR PERFECT COMPLEXION
USING THE PORTFOLIO OF ESTÉE LAUDER
FACE AND LIP PRODUCTS.



5. CONSULTATION: SHADE BARISTA CONSULTATION

GET A PERSONALIZED CONSULTATION
WITH OUR SHADE BARISTAS & IMATCH™
VIRTUAL TRY ON TECHNOLOGY.

6. CAPTURE: EXPRESSIONS OF HUE PHOTO BOOTH

SNAP. SHARE. REPEAT.

CAPTURE THE MOMENT AND EXPRESS
YOUR TRUE HUE.

7. INTERACT: PLAY IT UP WALL

BREW A CONNECTION. SHARE YOUR
STORY.

9. SAMPLING: MEET YOUR
MATCH
TAKE HOME A SAMPLE IN YOUR
PERFECT SHADE.

WITH A GIFT
EVERY GIFT SPARKS A STORY.
AND IT ALL BEGINS WITH
YOU.

OVERVIEW

Online Activation Journey



1. DISCOVERY:
PAID MEDIA,
PAID SOCIAL, ORGANIC/PAID
TRAFFIC/SEARCH (SEO) DRIVING
TO FOUNDATION PLP +
INDIVIDUAL PDPS



2. ENGAGE:
BRAND.COM WITH
KEYWORD RICH ENHANCED
PLP CONTENTTO EDUCATE
& ENGAGE ON OUR FACE
AUTHORITY AND
SKINCARING MAKEUP

3. CONVERT/HI-TOUCH SERVICES



VIRTUAL CONSULATIONS AND LIVE CHAT TO MATCH CUSTOMERS WITH THEIR PERFECT FOUNDATION SHADE AND TYPE BASED ON SKIN CONCERNS



TOUTING VTO, FOUNDATION FINDER, THEMED LIVESTREAMS, AND VIRTUAL MAKEUPTUTORIALS



OFFER PAID AND DELUXE SAMPLING OFFERS WITH BOUNCE BACK OFFERS

5A. RETAIN:RETARGET AND CROSS-SELL,
BOUNCEBACK OFFER



4. PERSONALIZATION:
TOUT GIFT WRAPTHROUGH NEW

EVERYDAY GIFTING PROGRAM, GIFT

GUIDE, AND EGIFT CARDS WITH AN

EMPHASIS ON KEY SHOPPING

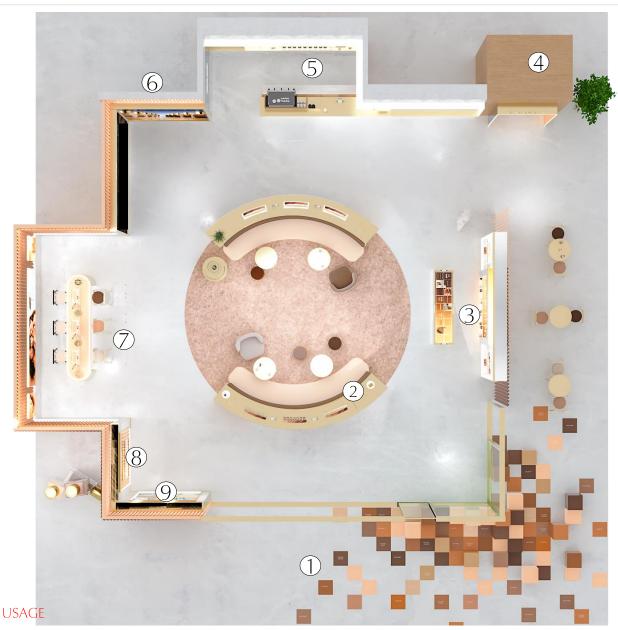
MOMENTS

5B. RE-ENGAGE: ENCOURAGE RATINGS & REVIEWS



Overview ZONING

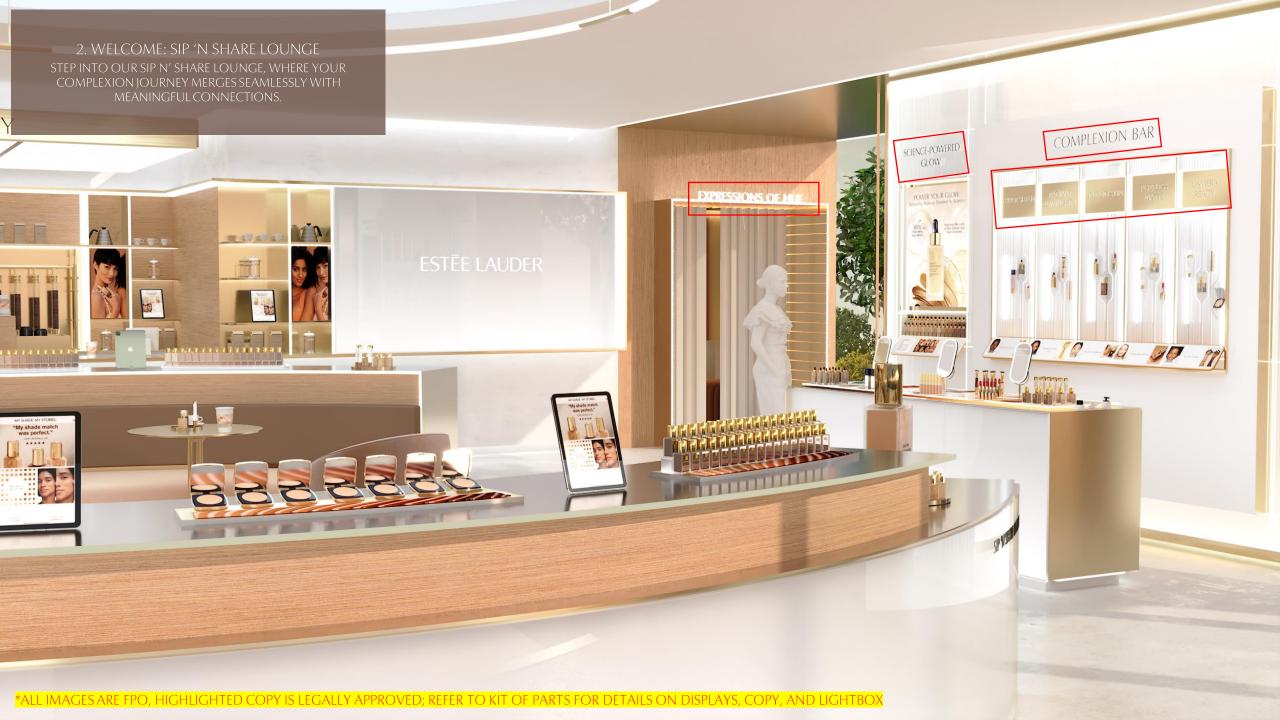
- 1. MAIN ENTRANCE
- 2. SIP 'N SHARE LOUNGE Where complexion meets connection.
- 3. COMPLEXION BAR Find your finish, start your story.
- 4. EXPRESSIONS OF HUE PHOTOBOOTH Snap. Share. Repeat.
- 5. CAFÉ ALL-DAY Drinks inspired by your Estée Lauder faves.
- 6. PLAY IT UP WALL Brew a connection. Share your story.
- 7. SHADE BARISTA CONSULTATION
 Get a personalized consultation with our Shade
 Baristas & iMatch™ Virtual Try On Technology.
- 8. MEET YOUR MATCH Take home a sample in your perfect shade.
- 9. SAY IT WITH A GIFT Every gift sparks a story. And it all begins with you.

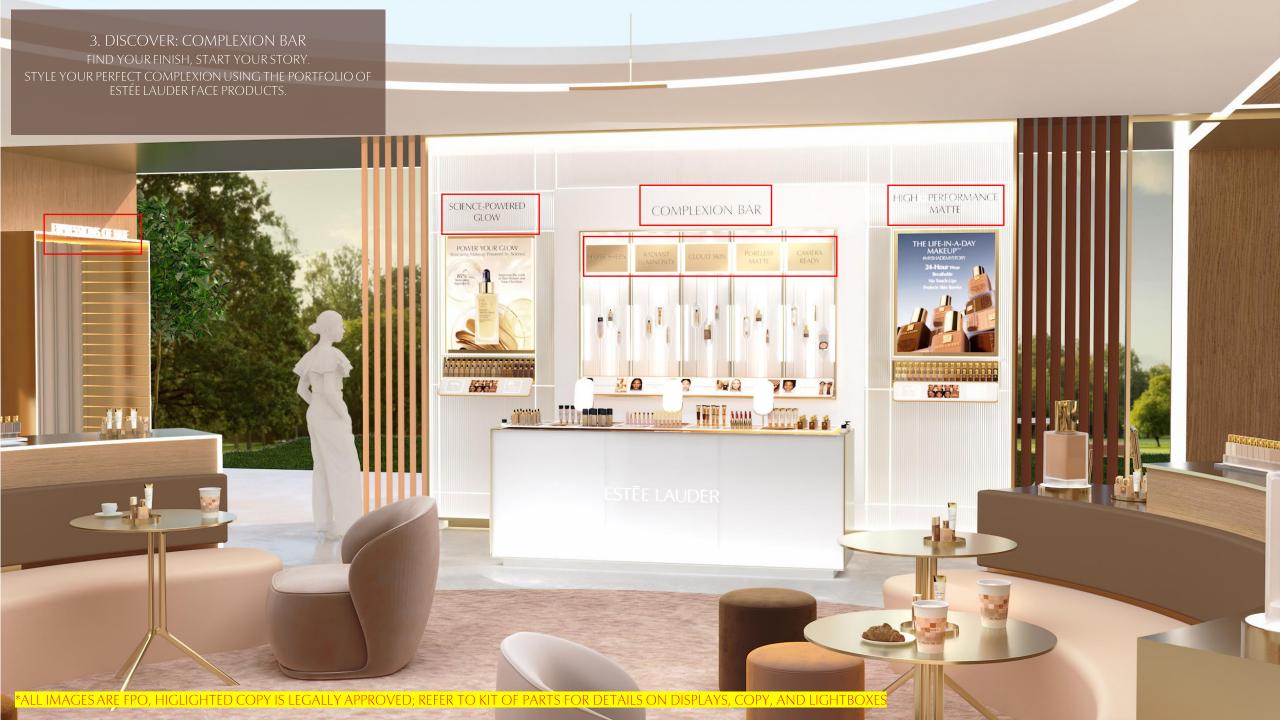






















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COMPLEXION BAR

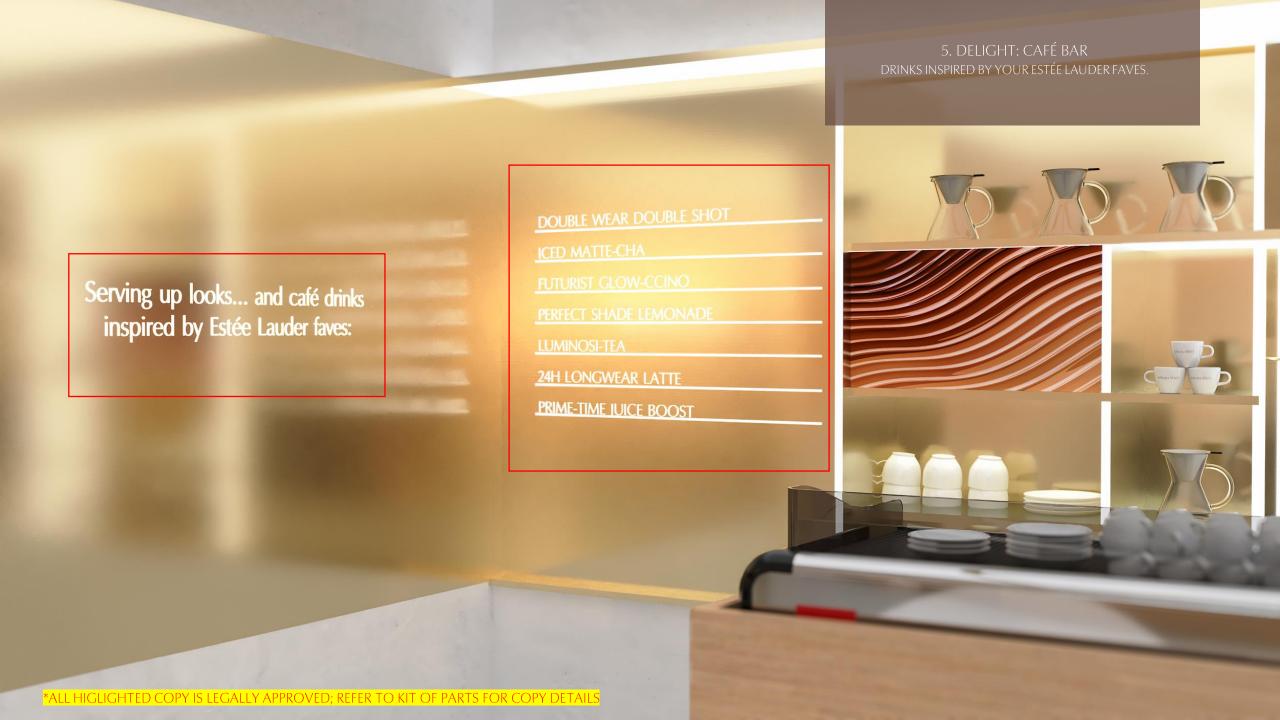


2. WELCOME: SIP 'N SHARE LOUNGE STEP INTO OUR SIP N' SHARE LOUNGE, WHERE YOUR COMPLEXION JOURNEY MERGES SEAMLESSLY WITH MEANINGFUL CONNECTIONS.



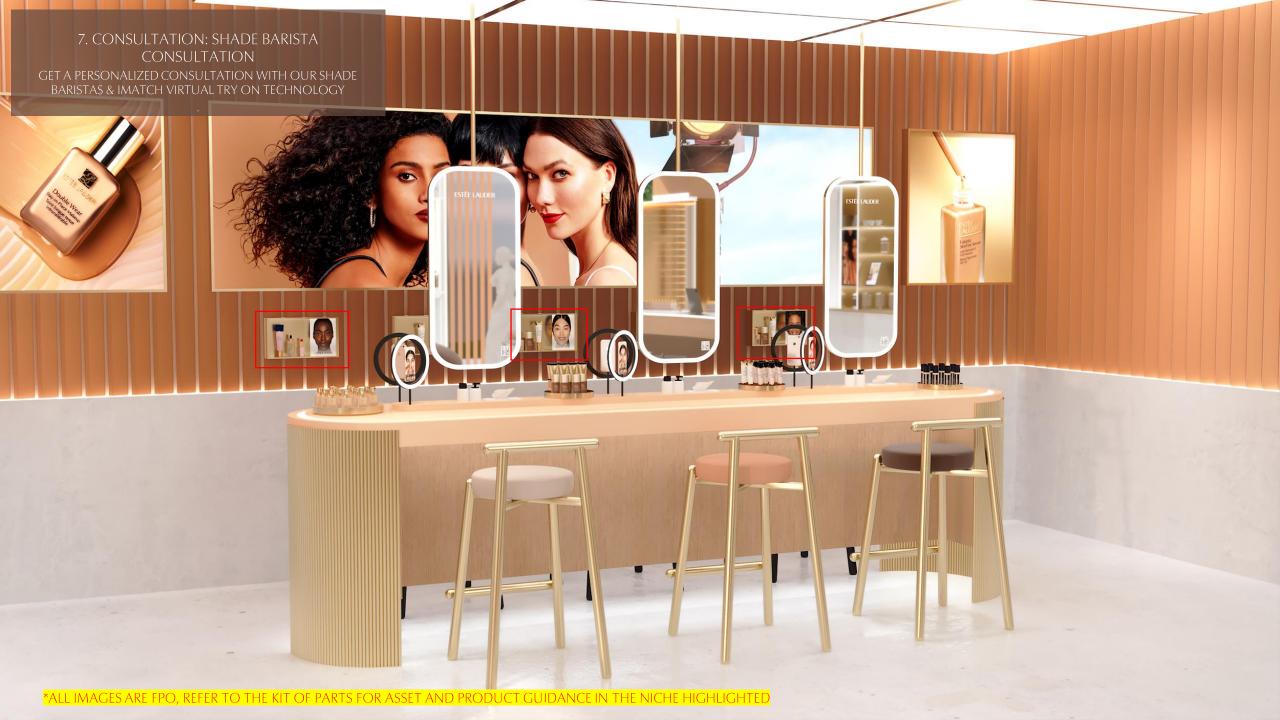




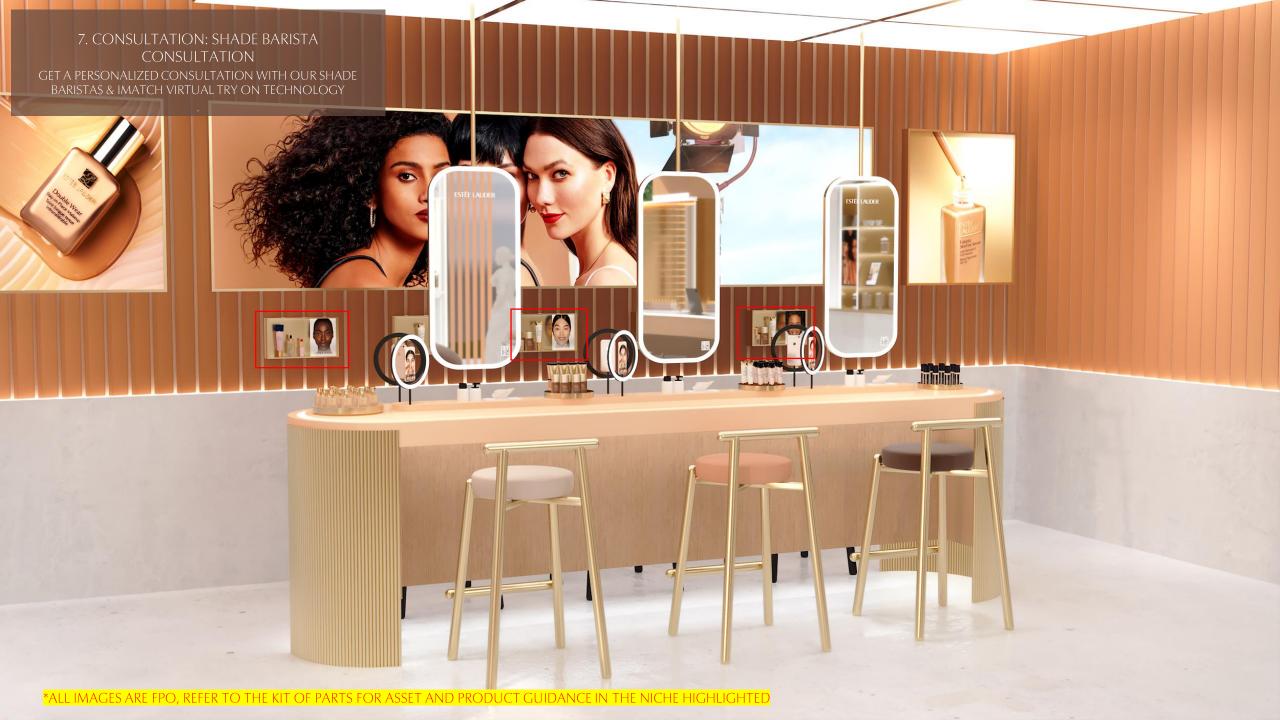




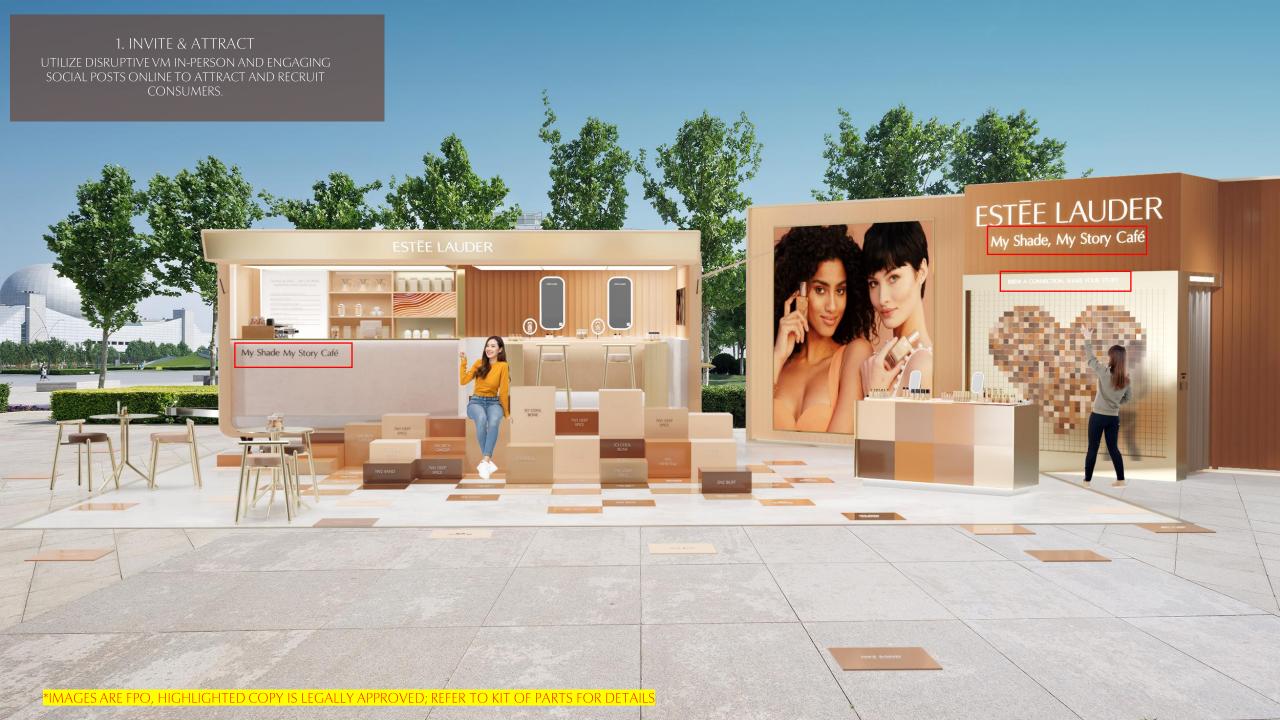






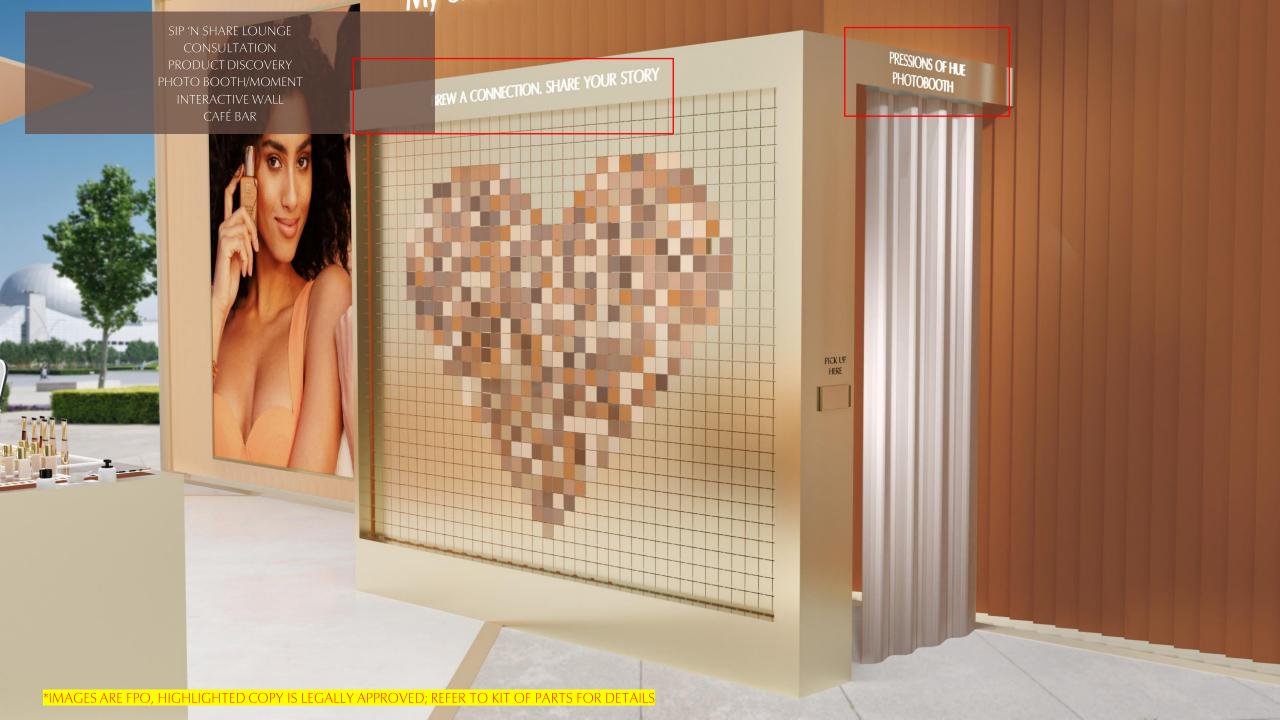


Medium Scale Truck



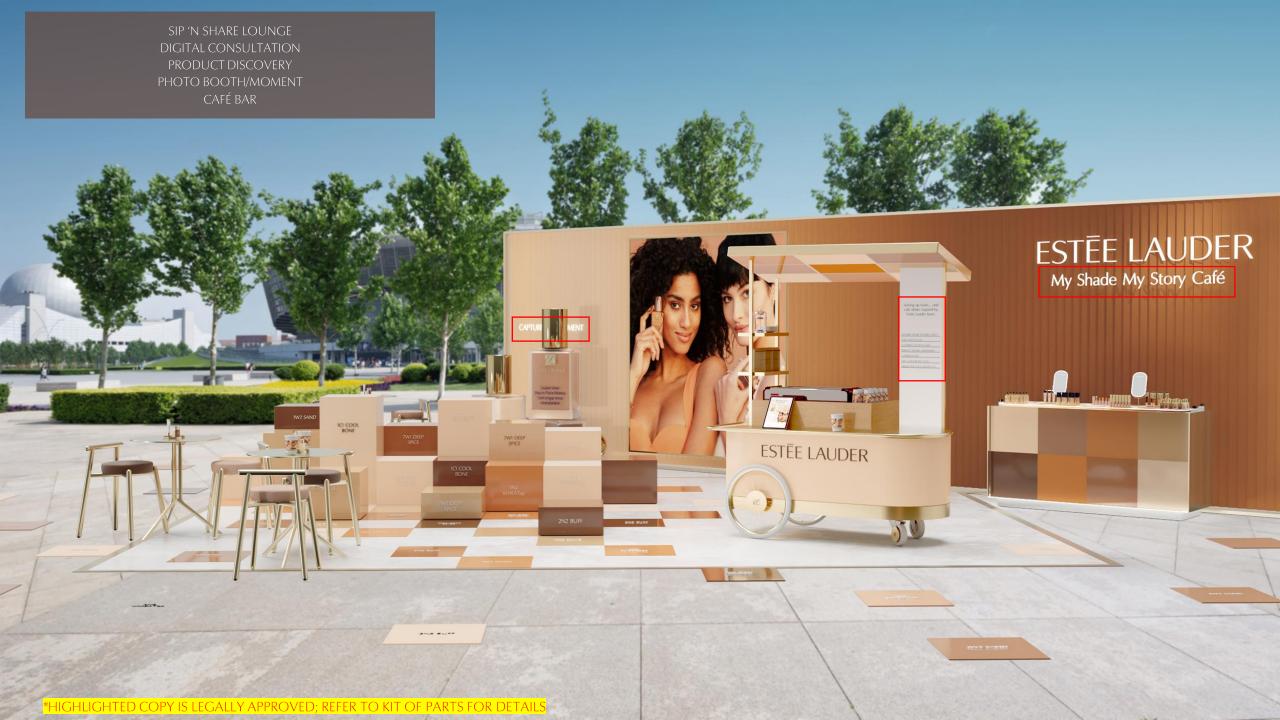
SIP 'N SHARE LOUNGE CONSULTATION PRODUCT DISCOVERY PHOTO BOOTH/MOMENT INTERACTIVE WALL CAFÉ BAR







Small Scale Cart

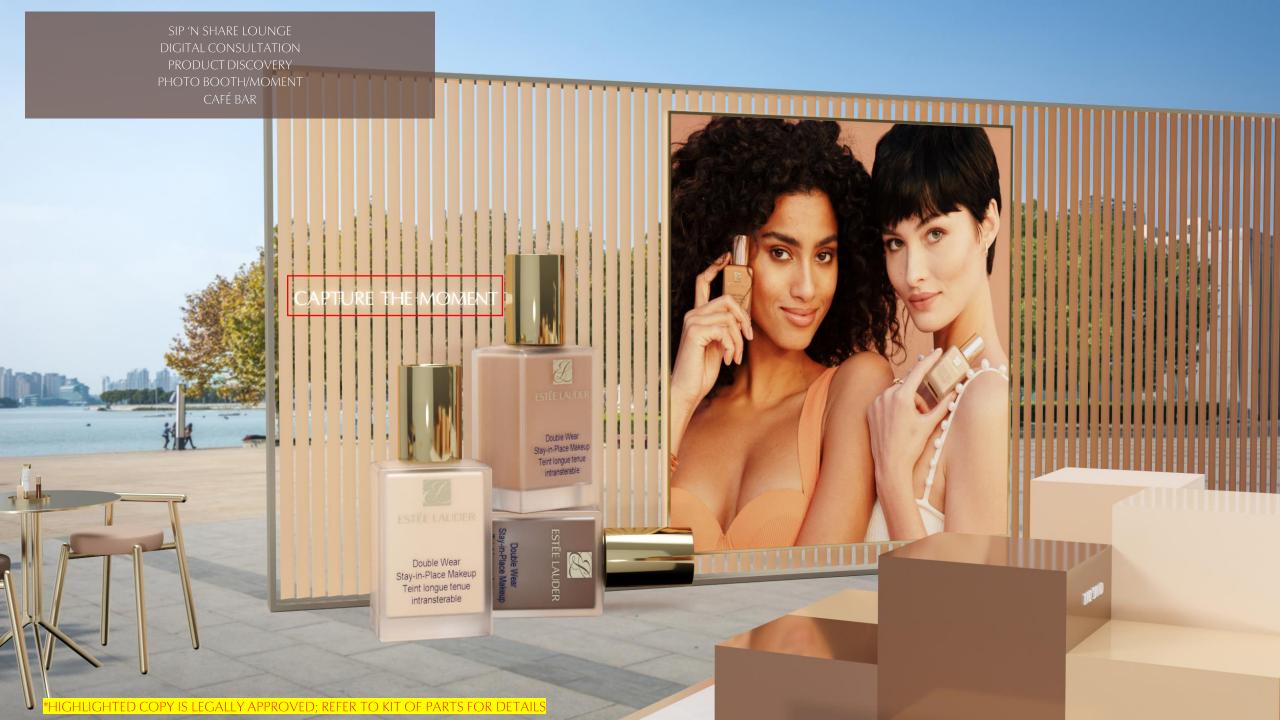


SIP 'N SHARE LOUNGE DIGITAL CONSULTATION PRODUCT DISCOVERY PHOTO BOOTH/MOMENT CAFÉ BAR



SIP 'N SHARE LOUNGE DIGITAL CONSULTATION PRODUCT DISCOVERY HOTO BOOTH/MOMENT CAFÉ BAR





2. Kit of Parts

How to Use Guide

How to use the Kit of Parts

The VM Outpost is the main source of inspiration for execution. When it is not possible to execute the larger scale design, markets should combine individual elements to accommodate their local constraints.

In this section we present the following Designs & Assets:

- VM Elements & Supporting Guidelines
 - o Walls & Booths
 - o Tables & Podiums
 - o Furniture
 - o Hero Props
- VM Execution Examples
- Assets

Definition of Pop Up & KPIs Define location, budget, space constraints, KPIs, consumer-journey, target consumer, and all necessary Selection of Parts When location & budget are established, markets can select the scale and execution style that best fits the space and activation KPIs. Execution of Pop Up Markets should follow global design direction when possible. Some elements have DTOs

available upon request. Please contact your

regional counterparts for details.

Small Scale Cart

How to Use Guide

How to use the Kit of Parts

- Select the elements needed
- Combine to create your desired level of execution
- Fabricate 3.

Graphics Panel Cart Podium Cluster + ESTĒE LAUDER

Factices

Kit of Parts

MENU

Walls & Booths





















Tables & Podiums









Hero Props & Furniture









GRAPHICS PANEL

- 1. Illuminated Hero Visual in Gold Framed Panel
- 2. Illuminated Logo
- 3. Wall Paneling



SAMPLING STATION

- 1. Illuminated tagline and Logo
- 2. Gold Framed Wall
- 3. Mini Bottle Product Repetition
- 4. Dramming pipette
- 5. Skin tone gradient 3D panel
- 6. Wall paneling



PLAY IT UP DIGITAL WALL

- 1. Illuminated tagline and Logo
- 2. Gold Framed Wall
- 3. LED Screen
- 4. Wall paneling



GIFTING

- 1. Illuminated tagline and Logo
- 2. Shade colored panels
- 3. EDG sets
- 4. Ribbon printer compartment
- 5. Wall paneling



Walls & Booths Gifting Guidelines





Gifting Guidelines:

- Utilize Café tones for offset panels
- Ensure use of core pop up products for gifting sets

DO

- Follow global gifting guidelines for direction on how to prop and merchandize area
- Use global gifting collateral

DON'T

- Use locally sourced gifting collateral
- Add locally sources propping elements like ribbons, balloons etc
- Use gift bags as carry bags for café offerings

PLAY IT UP WALL

- 1. Illuminated tagline and Logo
- 2. Message grid wall panels
- 3. Message flip pad
- 4. Wall paneling



Pop Up Execution Guideline

PLAY IT UP WALL MECHANICS

Guests can flip the gold panel to reveal a writing pad suitable for leaving an empowering note or short story.

Beauty advisors on staff can hand out high quality ball point pens with black ink to encourage sharing.



COMPLEXION BAR

- 1. Edge illuminated fluted panel
- 2. Key visuals and signage
- 3. Product display
- 4. Product niches
- 5. Info bar
- 6. Wall paneling



Complexion Bar - Signage Images and Copy*

- Lightboxes (DW SIP and FUT skintint) should follow global suggested images
 Model images on the small panels: if regions/markets wish to use other model images please seek Global approval
 Product shots on small panels can be adapted regionally, but must reflect the products used for the look

1. Signage over Futurist lightbox (left)	science-powered glow
2. Zone Name (center)	COMPLEXION BAR
3. Signage over Double Wear lightbox (right)	HIGH-PERFORMANCE MATTE
4. Futurist lightbox headline copy Headline copy is for for popup only; Claims should reference FA24 VM guideline.	Skincaring Makeup
5. Double Wear Lightbox headline COPY Headline copy is for for popup only; Claims should reference FA24 VM guideline.	Flawless Longwear



^{*}Copy is legally approved for global usage

Complexion Bar – Wardrobing Copy* (CHINA/APAC Only)

Title:	Sub-copy: *can be displayed below the title
1. Hyper Sheen	A pearlescent glow up
2. Radiant Luminosity	Plumped, hydrated, supple
3. Softly Bright	Even toned & brightened
4. Poreless Matte	Velvety blur-fection
5. Camera Ready	No filter flawless



^{*}Legally approved for consumer facing usage in China/APAC only

Complexion Bar – Wardrobing Copy* (NOAM/EMEA/UK/LATAM Only)

Title:	Sub-copy: *can be displayed below the title
1. Hyper Sheen	An ultra-natural glow up
2. Radiant Luminosity	Plumped & hydrated radiance
3. Cloud Skin	A seamless matte marvel
4. Poreless Matte	Velvety blur-fection
5. Camera Ready	No filter flawless



^{*}Legally approved for consumer facing usage in NOAM/EMEA/UK/LATAM only

Complexion Bar – Wardrobing Copy & Product Pairings* (CHINA/APAC Only)



FINISH NAME*	1. Hyper Sheen	2. Radiant Luminosity	3. Cloud Skin	4. Poreless Matte	5. Camera Ready
FINISH DESCRIPTION*	A pearlescent glow up	Plumped, hydrated, supple	Even toned & brightened	Velvety blur-fection	No filter flawless
SKIN DESIRE	My skin, but better	Plumped & hydrated/hydrated supple skin	Diffused matte/ Even toned & brightened	Smoothed & burred	Flawless matte
COVERAGE	Light coverage	Medium to full coverage	Sheer to light coverage	Full coverage	Full coverage
OCCASIONS	Off-duty weekend	Date night	Work or play	Night Out	Special Occasion
PRODUCTS	Futurist Watery Glow Primer + Futurist Aqua Brilliance	Futurist Peptide-Power Primer + Futurist Aqua Brilliance	Double Wear Smooth and Blur Primer + DW Second Skin Blur Cushion	Double Wear Smooth and Blur Primer + DW Second Skin Soft Matte Cushion	Double Wear Smooth & Blur Primer + DW SIP Foundation + DW SIP Matte Powder
LIP	Crystal Balm	Pure Color Explicit Shine	Pure Color Crème	Pure Color Matte	Pure Color Explicit Matte

^{*}Finish name and description approved for consumer facing use in China and APAC; all other copy is for internal inspiration only. Product images should reflect the hero products used for the look. Please refer to <u>ASC Link</u> for relevant model and product shots. If regions/markets wish to use other model images please seek Global approval

Complexion Bar – Wardrobing Copy & Product Pairings*

(NOAM/EMEA/UK/LATAM Only)



FINISH NAME*	1. Hyper Sheen	2. Radiant Luminosity	3. Cloud Skin	4. Poreless Matte	5. Camera Ready
FINISH DESCRIPTION*	An ultra-natural glow up	Plumped & hydrated radiance	A seamless matte marvel	Velvety blur-fection	No filter flawless
SKIN DESIRE	My skin, but better	Plumped & hydrated	Naturally seamless	Smoothed & blurred	Flawless Matte
COVERAGE	Light coverage	Medium to full coverage	Sheer to light coverage	Full coverage	Full coverage
OCCASIONS	Off-duty weekend	Dinner date	Work or play	Night Out	Special Occasion
PRODUCTS	Futurist Watery Glow Primer + Futurist Skintint	Futurist Peptide-Power Primer + Futurist Hydra Rescue	Futurist Peptide-Power Primer + Double Wear Sheer	Double Wear Smooth and Blur Primer + DW SIP Foundation	Double Wear Smooth & Blur Primer + DW SIP Powder
LIP	Crystal Balm	Pure Color Explicit Shine	Pure Color Crème	Pure Color Matte	Pure Color Explicit Matte

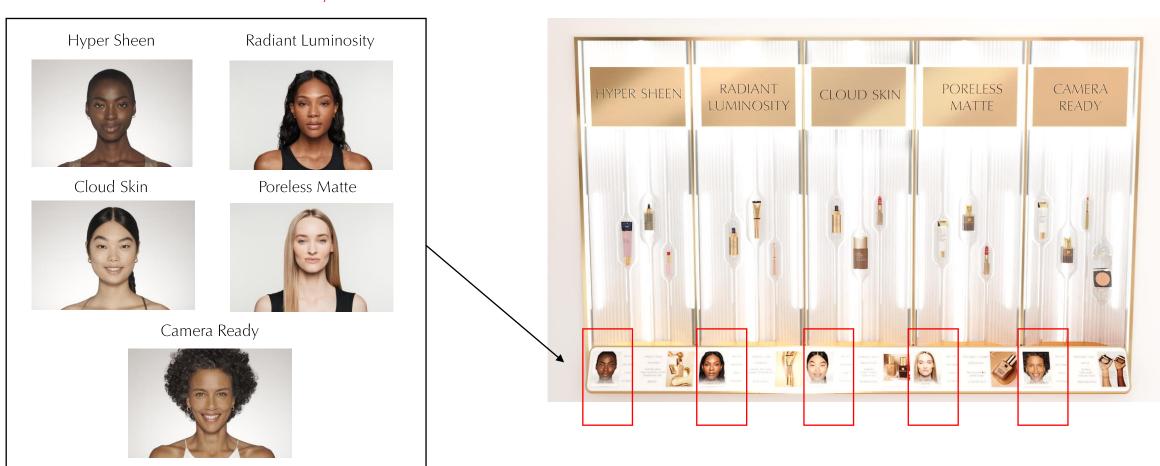
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Complexion Bar (Model assets) CHINA/APAC Only



Please refer to ASC Link for relevant model shots. If regions/markets wish to use other model images please seek Global approval.

Complexion Bar (Model assets) NOAM/EMEA/UK/LATAM Only



Please refer to <u>ASC Link</u> for relevant model shots. If regions/markets wish to use other model images please seek Global approval.

EXPRESSIONS OF HUE PHOTO BOOTH

- 1. Illuminated logo and CTA
- 2. Gold framed entrance with sliding curtain
- 3. Photo outlet
- 4. Interactive Magic Mirror
- 5. Loveseat with Logo







Expressions of Hue Photo Booth Execution Guideline

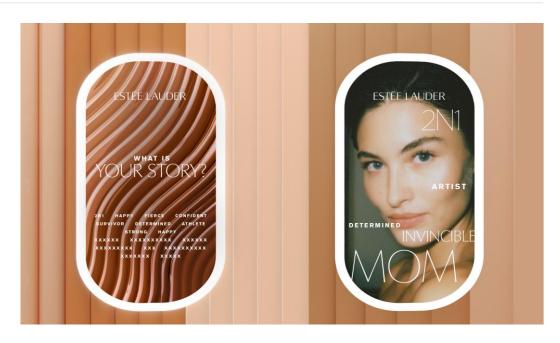
This engaging photo booth concept is a play on the Art of Skintone videos. What makes you, you?

The tech screen is a wall of shades and shade colors, linking back to our grid.

Consumers would go into the photo booth, where they would see pre-set descriptors to select along with space to add in their personal details and shade number.

Those images would start randomly populating into the grid on the pop up wall – filling the wall with personal shade stories.

Photo Booth Capture Execution Guideline



Inspiration



Walls & Booths

Photo Booth Strip

Design



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Play It Up Wall

This engaging photo booth concept is a play on the Art of Skintone videos. What makes you, you?

The tech screen is a wall of shades and shade colors, linking back to our grid.

Consumers would go into the photo booth, where they would see pre-set descriptors to select along with space to add in their personal details and shade number.

Those images would start randomly populating into the grid on the pop up wall – filling the wall with personal shade stories.



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Inspiration

CAFÉ BAR

- I. Wall menu
- 2. Canopy
- 3. Key visual lightbox
- 4. Coffee machine and cups compartment
- 5. Wall niches with coffee grinders
- 6. Illuminated logo panel



Walls & Booths
Café Bar - Copy

Wall Copy:

Serving up looks... and café drinks inspired by Estée Lauder faves:

Drink Items:



Café Bar Guidelines

Regions to source drink items locally based on the implications of each play on names guided by global copy.

Global suggested drinks below:

- 1. Double Wear Double Shot (Double Shot Espresso)
- 2. Iced Matte-cha (Matcha latte)
- 3. Futurist Glow-ccino (Cappuccino)
- 4. Perfect Shade Lemonade (Lemonade)
- 5. Luminosi-tea (Iced or hot teas)
- 6. 24H Longwear Latte (Hot or iced latte)
- 7. Prime-time Juice Boost (Flavored juice)

For food items, please contact the Creative team with proposals.



"Shade Barista" Activation Accessory





PANTONE P 36-10 C

Accessory Guidelines:

- Canvas apron in shades of khaki/tan/brown to correspond with Double Wear/Futurist liquid makeup shades
- Embossed leather panel with classic Estée Lauder logo

DO

- Emboss logo as shown
- Obtain high quality apron made from responsibly sourced material.
- Ensure apron clean and crease free.
- Use PANTONE P 36-10 C color for the apron or closest match

DON'T

- Screen or embroider logo on apron
- Offer Apron as a gift or take away
- Source apron with visible branding from manufacturer

Estée Lauder Logo Stencil for Coffee Drinks

DO:

- Use EL Cartouch stencil shown
- Clean stencil after each use

DON'T:

- Use full text ESTEE LAUDER logo
- Use any other logo or message for this stencil
- Use this stencil for any other reason
- Give this stencil as a gift or take away



Coffee Token

Token Guidelines:

 Welcome guests with a token to redeem their complimentary beverage at the café bar



Token of Appreciation

DO:

- Source **sustainable** option
- Ensure token is elevated in appearance
- Add subtle branding
- Ensure TOA is on brand and age appropriate
- Consult with global team on selection

DON'T:

- Have manufacturers logo or branding visible on TOA
- Add additional messaging to TOA



Standee Menu of Pop Up Journey

DO:

- Display in a prominent area
- Use materials shown in the render
- Ensure menu is elevated in appearance
- Consult with global before editing or making any menu additions

DON'T:

- Use low quality off the shelf menu stand
- Hand write menu
- Add images or icons of menu items
- Add inappropriate / off brand menu items



Menu of Pop Up Journey – Copy

Zone	Title/Description		
ZONE 1 / Wolcomo Contor Lounge	SIP 'N SHARE LOUNGE		
ZONE 1 / Welcome Center - Lounge	Where complexion meets connection.		
ZONE 2 / Wardrobing Area	COMPLEXION BAR		
	Find your finish, start your story.		
ZONE 3 / Consultation	shade barista consultation		
	Get a personalized consultation with our Shade Baristas & iMatch™ Virtual Try On Technology		
ZONE 4 / Photo Booth	EXPRESSIONS OF HUE PHOTOBOOTH		
	Snap. Share. Repeat.		
ZONE 5 / Interactive Wall	PLAY IT UP WALL		
	Brew a connection. Share your story.		
ZONE 6 / Café Bar (where you order coffee)	CAFÉ ALL-DAY		
	Drinks inspired by your Estée Lauder faves.		
ZONE 7 / Sampling Wall	MEET YOUR MATCH		
	Take home a sample in your perfect shade.		
ZONE 8 / Gifting Area	SAY IT WITH A GIFT		
	Every gift sparks a story. And it all begins with you.		

^{*}Note: All copy is legally approved for global usage.

Walls & Booths

CART

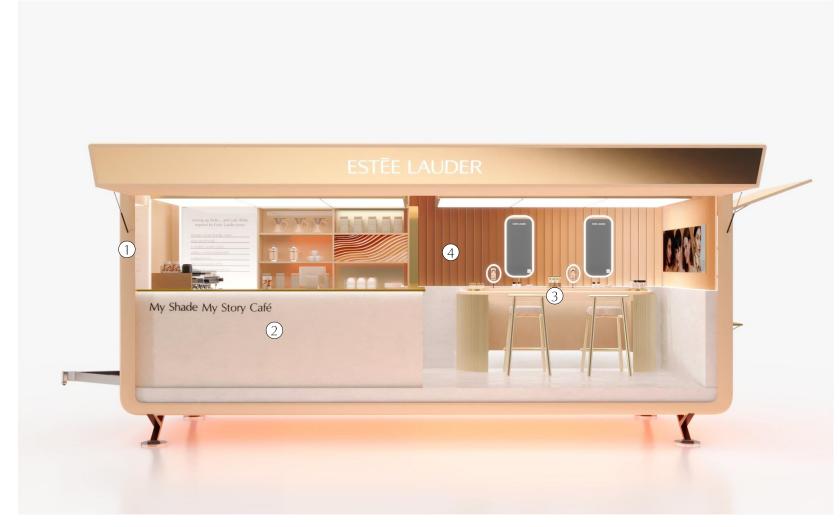
- 1. Canopy
- 2. Shelving
- 3. VTO iPad
- 4. Coffee machine and cups compartment
- 5. Menu panel



Walls & Booths

TRUCK CAMPER

- 1. Truck
- 2. Café bar
- 3. Consultation area
- 4. Wall paneling



CONSULTATION STATION

- 1. Consultation table
- 2. Edge Illuminated Mirror with Logo
- 3. Selfie Light with Phone Stand
- 4. QR Code sticker linking to VTO**
- Tray with Product testers (refer to Kit of Parts)
- 6. Hygiene Container and Trash



DISCOVERY PLAY TABLE

- 1. Backlit frosted glass front panel with logo
- 2. Edge illuminated mirrors with Logo
- Top surface grid with product testers,
 graphics and claims
- 4. Alternative counter's front face



^{*}Markets to display relevant priority products. Product claims on tables should reference FA24 VM guidelines.

SIP 'N SHARE LOUNGE

- 1. Curved VM counter and sofa
- 2. VM display units and testers
- 3. Café chairs, poufs and tables
- 4. iPads
- 5. Round carpet



POP UP PODIUM

- 1. Foundation Launch ADU*
- 2. VTO Unit
- 3. Launch Graphic with Logo
- 4. Mirror (markets to add a mirror in execution)



HERO PROP INSTALLATION

1. Oversized DW SIP Factice bottle x3



OUTDOOR FURNITURE

- 1. Bean bags
- 2. Planters
- 3. Stool
- 4. Modular pedestals



CAFÉ TABLES & CHAIRS



SHADE PODIUM CLUSTER

- 1. Pedestals with assorted shade colors
- 2. Shade code/name
- 3. Floor graphic tile



This section shows examples of the Kit of Parts elements combined, demonstrating the system's scalability and flexibility. These examples are for reference in regional execution, but many more combinations are possible. Contact the Global VM team for approval if you plan to use new element combinations.

Large Scale Pop Up Suggested Kit of Parts

Walls & Booths















Tables & Podiums







Hero Props & Furniture

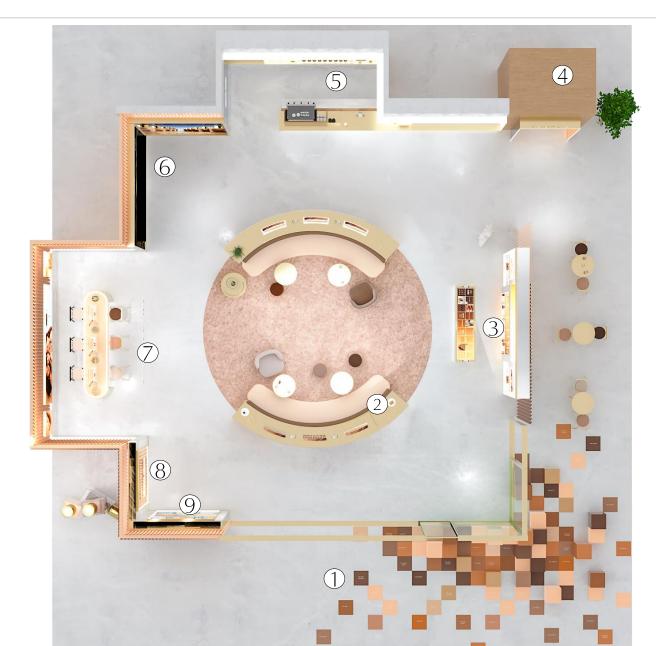






Large Scale Floor Plan

- 1. MAIN ENTRANCE
- 2. SIP 'N SHARE LOUNGE Where complexion meets connection.
- 3. COMPLEXION BAR Find your finish, start your story.
- 4. EXPRESSIONS OF HUE PHOTOBOOTH Snap. Share. Repeat.
- 5. CAFÉ ALL-DAY Drinks inspired by your Estée Lauder faves.
- 6. PLAY IT UP WALL Brew a connection. Share your story.
- 7. SHADE BARISTA CONSULTATION
 Get a personalized consultation with our Shade
 Baristas & iMatch™ Virtual Try On Technology.
- 8. MEET YOUR MATCH Take home a sample in your perfect shade.
- 9. SAY IT WITH A GIFT Every gift sparks a story. And it all begins with you.



Medium Scale Suggested Kit of Parts

Walls & Booths











Tables & Podiums





Hero Props & Furniture







Medium Scale



Small Scale Suggested Kit of Parts

Walls & Booths





Tables & Podiums



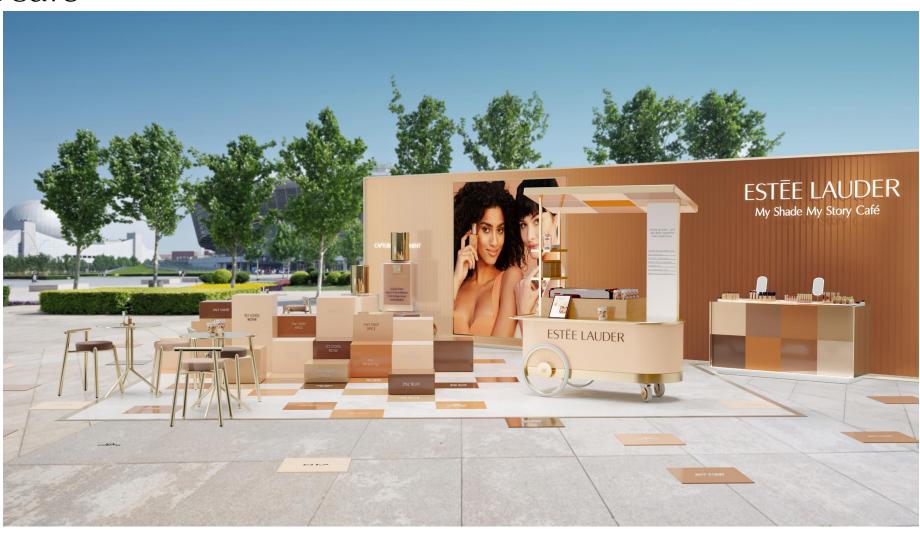
Hero Props & Furniture







Small Scale



Color & Material Palette



3. Pop Up Experience

Social & Digital Recruitment Overview

*Global Social & Global Education will provide suggested social captions & guidelines

*Digital elements will be distributed as part of complete Online site experience package.

• Leverage elevated Beauty Advisor social sharing to recruit customers into store.

Social Recruitment

- Example Beauty Advisor caption:
 - "Join us at the My Shade My Story Café and discover your shade of #DoubleWear Stay-in-Place Foundation or Futurist SkinTint! I'm here to find your perfect foundation match whether it's matte or glowy skin— see you soon, #EsteeBeauties! -
- Tag @esteelauder, #EsteeBeautyAdvisor, #FuturistMakeup and other relevant franchise hashtags
- When relevant, leverage local Brand Handles to drive awareness to the pop up experience – coordinate with Social Managers & Field Team to highlight content in Instagram Stories

Online Boutique

- Promote In-store pop up through: Email, HP, PLP Header, PLP Tout, & Discover.
- Market Virtual Kits, Makeup Services, & Sampling/ Personalization to drive trial

Social Amplification

Hashtag Approach



- Leverage globally approved hashtags supporting the makeup category and key products:
- Hashtags: #MyShadeMyStory#DoubleWear #FuturistMakeup

Brand Social Recruitment



- Leverage global brand pop up assets to drive awareness and buzz on social channels.
- Channel Activation: Instagram, TikTok & Facebook
- Drive to virtual try on and sampling in store
- Drive to Online Consultation
 Services ongoing

Beauty Advisor Activation



- Follow posting guidelines for relevant campaigns
- Leverage pop up concept storytelling to create content inviting customers to the pop up
- Encourage live-posting from the pop up to drive additional traffic and buzz, using appropriate campaign Hashtags & Brand Team Disclosure (#EsteeBeautyAdvisor)
- Channel Activation: Instagram, Facebook, TikTok & WhatsApp (clienteling).
- Utilize VTO at counter (if available)

Live Pop Up Content Curation



- Capture content during the live pop up, showcasing beautiful VM execution, consumers engaging, and pop up experiences; post to social channels
- Leverage on-site content studio for live pop up streaming.
- Encourage UGC through photo ops
 & selfie stations

Pop Up Support Social Best Practices

- Activate Instagram, TikTok and Facebook
- Consistently leverage the brand hashtags across all posts
- On Instagram, utilize feed & stories incorporating strong CTAs
- For Instagram Stories ensure to tap into native engagement tactics (e.g., "Will we see you there" Poll (Yes, Definitely!)
- For TikTok, create an pop up video recap
- Click <u>here</u> for Instagram/TikTok pop up reel example
- If Global Pro Makeup Artist is attending, activate on Artist channel as well

Content Do's:

- Feature product with logo clearly visible
- Set up in a clean, vanity space with bright lighting
- Avoid including consumers in any visuals unless having signed consent forms
- Utilize video & static content to help tell a Stories of the experience

Content Do Not's:

- Showcase a cluttered space / papers /etc.
- Placing competing products in the same post
- Repost consumer content without their consent
- Use imagery of product where it looks smudged/dirty/used



Live Pop Up Amplification Posting Local Social Teams to partner with Local Field/Retail/Education Team to provide further information on activation. For further post direction and examples, please reach out to the Global Social Team.

TEASE & INVITE CONSUMERS TO THE MY SHADE MY STORY CAFÉ TO DRIVE RELEVANCY AND IRL EXPERIENCES

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POST POP UP SPECIFIC ASSETS TO BRAND CHANNEL INVITING FOLLOWERS TO EXPERIENCE

INVITE CREATORS TO EXPERIENCE POP UP & POST ABOUT IT ON THEIR CHANNELS





EXAMPLE CAPTION: Join us at the Estee Lauder My Shade My Story Café at [location] on [date & time] for foundation shade matching, a cup of coffee, and connection with other beauty enthusiasts. #MyShadeMyStory #EsteeLauder

EXAMPLE CAPTION: I had the most amazing time at @esteelauder #MyShadeMyStory Cafe! Check it out at [location] from [date & time]. It's the place to grab your matcha, your foundation shade and connect with others. #DoubleWear #EsteeLauder #Ad

Recruitment & Online Activation

Online Pop Up Support Details

Discovery



- Drive traffic from Paid Media/Ads/Social and Organic/Paid Search to Brand.com
- Leverage email & site assets to drive awareness and recruit for the instore/online pop up
- Leverage PDP content and landing pages to educate on our Face Authority and Skincaring Makeup
- Discover article e.g. how to find your perfect foundation, skincare benefits of our foundations
- Leverage Discover to drive traffic to in store pop ups and for recaps after the pop up

Convert



- Convince and convert with guided selling on the PDP to support discovery and formula preference
- Position Brand.com as a face makeup destination through educational touts

High-Touch Services



- Virtual Consultation, Live Chat, and VTO
- Online Tools: iMatch and foundation finder/quiz, concealer and lip cross sell tool
- Themed livestream pop up
- Omni gifting services available online and in-store
- Free gift wrap and free shipping

Sampling



- Paid samples to trial
- Free samples at checkout
- Exclusive paid sample duos offered at end of virtual consultations and livestream pop ups

Retain



- Cross sell with other face, lip, and eye makeup as well as skincare
- Encourage those who purchased sets to return for full-size with an exclusive offer
- Expose and promote user generated content on PLPs and PDPs

Recruitment & Online Activation

Pop Up Support Best Practices

- Leverage email to invite customers to in-store/online pop ups;
 targeting loyalty and past makeup purchasers
- Content can be used in emails & discover (educational, tips & tricks, awareness of pop ups, and pop up recaps)
- Livestream at the pop up and re-purpose on brand site for post-live views
- Maximize virtual consultation and live chat to create omnichannel pop ups



COMMUNICATIONS

Press & Influencer Eventing

1. Launch Pop Up



- Drive momentum and launch buzz with exclusive pop up for press, beauty, lifestyle and MUA creators at the My Shade, My Story Café.
- Host a full day takeover and invite creators to drop in for a 'first-look' and personalized consultation.
- Partner with Celebrity MUA/ top Pro Artists to drive authority in MU category
- Leverage an on-site content team to capture and share content with talent in real time to encourage greater social sharing
- Partner with key talent to share their experience and invite their followers to experience it for themselves.

2. Makeup Masterclass

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- Partner with celebrity makeup artist with strong reach and loyal following to host makeup masterclass at the My Shade, My Story Café.
- Host sessions for Micro-Influencers/ MUA and a separate ticketed session for customers.
- Leverage Celebrity MUA partner to create engaging content and invite audience to visit the My Shade, My Store Café.

3. 1-2-1 Appointments



- Continue to drive momentum and social sharing via 1-2-1 appointments at the My Shade, My Story Café with targeted press, influencer and 'friends of the brand'.
- Ensure each guest experiences a personalized consultation and is gifted on site.

Consultation

- Find the right FORMULA in 3 simple steps:
 - ✓ Skin type
 - ✓ Finish
 - ✓ Coverage
- Find their preferred shade using iMatch™ Virtual Shade Expert, followed by swatching and the offer of a full face application
- Using the In-store Experience App, introduce customers to product benefits and how-to videos (*If available in your market*)
- Encourage trial with demos & application:
 - Formula-swatching
 - Hand Demos
 - Customize Finish with primer options
 - Tissue Test
- Introduce the Estée At Your Service Menu to introduce our in-store services and opportunities to build a full look



iPad Apps

IN-STORE EXPERIENCE APP

- The In-store Experience App is our in-store content hub; content can be localized and updated in the backend CMS.
- Leverage content to drive storytelling and support in-store color consultation.
- Deep-links to Virtual Try On tools
- Content will be updated to reflect the latest available animations, how-tos, and hero films to support the color category in The Latest Section
- Color themed content in The Trend Report section



Beauty Tech

iMatch™ Virtual Shade Expert

- Create an engaging pop up experience with the help of our Virtual Try On technologies. Foundation Shade Detection and Virtual Try-On is an easy and quick way to determine shade level and have a conversation around preference and finding the best match
- Newness for SP24 will continue to roll out through FA24:
 - ✓ New Finish and Coverage guidance
 - ✓ New Undertone guidance
 - ✓ New Conceal and Brighten Recommendations (NOT VTO) based on user's chosen foundation shade
 - ✓ New Education tips on how to Conceal and Brighten
 - ✓ Lip Recommendations based on user's chosen foundation shade
- Leverage in-store iPads or link to mobile experiences in-store via QR Codes. Partner with local Online teams and follow the global QR Code request process to receive a QR code driving to your local non-shoppable .com experiences.
- For more details on this experience, please consult pages 35-38 in our <u>SP24 Beauty Tech Playbook</u>



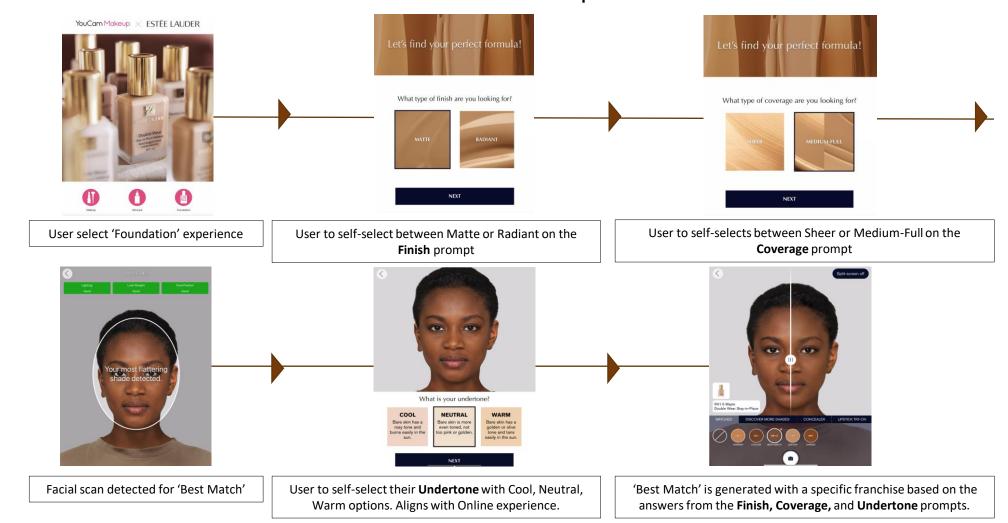
Please note, prior to reaching out for these updates, ensure you are up to date on the current build(s) in your market.

Translations, console management and communication are all required for these updates.

Please reach out to Josh at jtanenba@estee.com

Consultation & Service - Beauty Tech

UPDATED iMatch™ Virtual Shade Expert



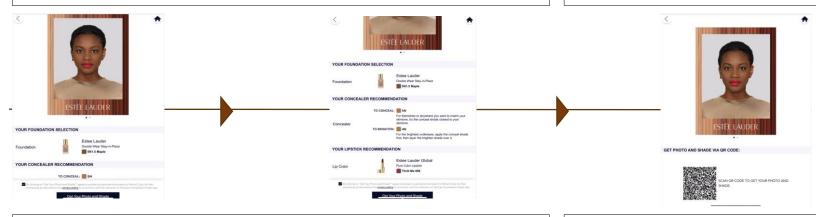
Consultation & Service - Beauty Tech

UPDATED iMatch™ Virtual Shade Expert



Brighten. A 'How To' button will be available for tips on how best to conceal and brighten.

15 shades Pure Color Lipstick for try-on based on their skintone.



When they capture their image, the product details will appear including the 'How To' Conceal and Brighten tips

The user can then scan the QR code to get their photo, product details, and tips on-the-go!

Services

DRIVE TRIAL THROUGH MAKEUP SERVICES

Treat & teach with beauty services: Use the Beauty Services Menu to offer a service of their choice.

WE RECOMMEND

- The Flawless Face
- The Eye Brightener
- Learn a New Look: Eye, Lip or Brow









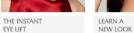


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AT YOUR SERVICE **FULL SERVICES**







Wide awake eyes. Get an instant eye lift with a depuffing eye treatment and brow shaping.

THE FLAWLESS

Ace your base. Get shade matched, find your finish, and make it last.

THE EYE BRIGHTENER

Fatigue fighter. Experience an

"GLOW"

Elevate your everyday makeup application with a custom lesson for eyes

Be in the know. Learn the looks, tips and tricks of the moment.

THE TRENDS OF

THE FRAGRANCE FINDER

Find your signature scent. Experience undiscovered places fragrance has never taken you

THE SEASON

THE PERFECTIONIST GLOW

> lackluster skin to life with a rejuvenating skin treatment

Go beyond beauty sleep. A skin-

renewing facial for a revitalized

10 MINUTES



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Discover & Retain

Sampling & Personalization



- Gift customers with samples for attending the pop up like a 10-day supply of their perfect foundation.
- Offer to personalize their products with painting.

5. Localization Guidelines

Localization Guidelines

Global Expectations

This document aims to provide cost-effective options for various regional needs. Please complete these steps before the pop up to facilitate a timely process. Additionally, kindly share an pop up recap to keep us informed of regional requirements and constraints.

Lastly, if you are planning any local press and influencer pop up(s), please reach out to Global Communications.

Pre-Pop up Communication: RETAIL EXPERIENCE, MARKETING & PR TEAMS

- Share launch dates & planned pop ups, including location, date, duration of pop up, budget, KPIs, etc.

Production: RDDC TEAMS

- Request Assets from Global Ops
- Request DTOs from Global VM (plan for a 2-week delay)
- Approvals (plan for at least 1 round of approval with Global Creative team
- Please note all graphics are FPO and not final. Final assets will be released by the global creative ops team

Post-Pop up communication: ALL TEAMS

- Send the Global team an pop up recap
- Install photos

Regional Responsibilities

RDDC Retail Experience **Education** Sales & Marketing Regionalize pop up Regionalize retail Confirm product calendar, priority Regionalize pop up recruitment and BA Social assortments, and regional campaign experience strategy and execution following color Activation strategy; cascade messaging that may affect pop up consumer journey. cues, inspiration, and VM to Educators & Field. animation collateral guidelines provided. Identify the Retail Tech to Train the pop up in seasonal Adapt pop up execution to local support pop up and Work with Global VM for PRE-POP learning lab; regionalize the needs, including KOL & Influencer cascade strategy to approvals as necessary consultation, as necessary. affiliates: ensure attendance, etc. (refer to localization deployment. guidelines in section 4) Ensure field is trained and Define pop up social amplification prepared to support with strategy & leverage assets online & Regionalize collateral as Retail Tech and Beauty on social to promote & drive traffic necessary; partner with Services. Education on Beauty Share regional execution strategy Services & Consultation. and pop up plans with retailer partners

POST-POP UP

Once markets have activated the pop up, please coordinate cross-functionally at the regional level to compile a comprehensive pop up recap including: VM execution (photos), Retail Experience, Education, and Marketing details so that we can continue to optimize our global offering.

Key Contacts

kgoudy@estee.com

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Thank You